## Chances and challenges of interdisciplinary working: Insights from (research) practice

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## *Introduction* **Fraunhofer CeRRI**









## Introduction Fraunhofer CeRRI – combining interdisciplinary perspectives



## *Introduction* Fraunhofer CeRRI – fostering interdisciplinary co-creation





## Interdisciplinary working as a key for innovation

"Interdisciplinary innovation arises from the positive effects that result when stepping across the social boundaries that we structure knowledge by."

Blackwell et al. 2009



#### Interdisciplinary working as a key for innovation Interdisciplinary innovations



The value proposition of interdisciplinarity in problem solving or product development: Using different skills and analytic perspectives

- to make use of different repositories of knowledge
- to frame problems
- to develop richer solutions
- to increase the likelihood of a radical innovation



**The value proposition of interdisciplinarity in academic, curiosity-driven research:** Establishing new conjunctions of different interests and perspectives

- to create new insights
- to foster breakthroughs by serendipity



Interdisciplinary working as a key for innovation From interdisciplinary to transdisciplinary approaches



- The Quadruple Helix model responds to the evolving need for a hybrid, transdisciplinary exchange among science, industry, government and society
- Because: "Scientific-technical inventions are not automatically relevant to society. [...] they must address societal needs and requirements." (Grunwald 2012)

Sources: The model is based on: Etzkowitz & Leydesdorff 2000; Carayannis & Campbell 2009; Carayannis, Barth & Campbell 2012 (Vizualization © Fraunhofer 2016) Grunwald, A. (2012). Technikzukünfte als Medium von Zukunftsdebatten und Technikgestaltung (Vol. 6). KIT Scientific Publishing



## Interdisciplinary working as a challenge

"Sometimes, they just don't understand our processes and our priorities"

"It takes so much time to come to an agreement"



#### Interdisciplinary working as a challenge Silo-Knowledge and other barriers



Interdisciplinary innovation makes use of different repositories of knowledge – but this knowledge is structured in silos

Different disciplines often have

- different languages
- different core values
- different priorities and goals
- different working processes
- different time horizons
- a certain attitude (disregard) towards other disciplines

In order for a new interdisciplinary team to become effective, that team must develop shared values and culture

Interdisciplinary working as a challenge Interdisciplinary demarcation



# CeRRI approaches: Principles, process-Models and methods



- I. Enabling exchange, knowledge creation and co-design beyond the limits of language Design-based methods
- II. Avoiding misunderstandings and creating a common ground Transformation and translation
- III. Valuing different perspectives and approaches Spaces for co-creation



*CeRRI approaches: Principles, process-Models and methods* Enabling exchange, knowledge creation and co-design beyond the limits of language





*CeRRI approaches: Principles, process-Models and methods* **Avoiding misunderstandings and creating a common ground** 





*CeRRI approaches: Principles, process-Models and methods* **Avoiding misunderstandings and creating a common ground** 



*CeRRI approaches: Principles, process-Models and methods* Valuing different perspectives and approaches



## Conclusion



## *Conclusion* Interdisciplinarity is worth the trouble



